

State of New Jersey
 Department of the Treasury
 Integrity Oversight Monitoring Reporting Model

Firm Name: Thacher Associates
 Engagement: DEP Rebuild by Design Program
 For Quarter Ending: 09/30/2021

Reports required under A-60 will be submitted by Integrity Monitors on the first business day of each calendar quarter to the State Treasurer and will contain detailed information on the projects/contracts/programs funded by the Disaster Relief Appropriations Act.

| No. | Recipient Data Elements | Response | Comments |
|---------------------------------|---|--|----------|
| A. General Info | | | |
| 1. | Recipient of funding | NJ Department of Environmental Protection ("DEP") as a subrecipient per a Memorandum of Understanding between the NJ Department of Community Affairs ("DCA") and DEP. | |
| 2. | Federal Funding Agency? (e.g. HUD, FEMA) | HUD | |
| 3. | State Funding (if applicable) | N/A | |
| 4. | Award Type | CDBG-DR | |
| 5. | Award Amount | \$380 million | |
| 6. | Contract/Program Person/Title | Dennis Reinknecht, RBD Program Manager, Bureau of Flood Resilience | |
| 7. | Brief Description, Purpose and Rationale of Project/Program | This program consists of two separate New Jersey projects that have been approved by the federal government as part of its Rebuild by Design competition to improve physical, ecological and economic resilience in regions affected by Superstorm Sandy. HUD is providing CDBG-DR funding for the feasibility, design and construction of these two projects. The Meadowlands project has been allocated \$150 million and the Hudson River project has been allocated \$230 million. | |
| 8. | Contract/Program Location | Hudson River Region and Meadowlands Region | |
| 9. | Amount Expended to Date | Hudson - \$52,115,824; Meadowlands - \$46,280,402; Admin - \$888,235. | |
| 10. | Amount Provided to other State or Local Entities | N/A | |
| 11. | Completion Status of Contract or Program | Ongoing | |
| 12. | Expected Contract End Date/Time Period | AECOM has been awarded the design contract for both projects. The site development and construction phases of both projects are anticipated to be performed from 2019 to 2022. | |
| B. Monitoring Activities | | | |
| 13. | If FEMA funded, brief description of the status of the project worksheet and its support. | N/A | |

Firm Name: Thacher Associates
 Engagement: DEP Rebuild by Design Program
 For Quarter Ending: 09/30/2021


Reports required under A-60 will be submitted by Integrity Monitors on the first business day of each calendar quarter to the State Treasurer and will contain detailed information on the projects/contracts/programs funded by the Disaster Relief Appropriations Act.

| No. | Recipient Data Elements | Response | Comments |
|-----|---|---|----------|
| 14. | Quarterly Activities/Project Description (include number of visits to meet with recipient and sub recipient, including who you met with, and any site visits warranted to where work was completed) | During Q-3, we reviewed version 10 of the PGP and provided comments to NJDEP. We reviewed the current status of both projects. Because we ascertained that the Hudson River Project was moving forward, we produced work plans and made requests for project documents and meetings about various project processes so we could determine our monitoring next steps. We achieved access to and received training regarding the electronic document sites for Hudson River Project documents – CMF WSP’s Project Solve document site and NJDEP’s SIROMS document site. We reviewed documents stored on these sites and separately provided by NJDEP. This included a matrix that NJDEP prepared at our request identifying various project processes and the NJDEP and CMF staff responsible for the proper implementation of these processes. On September 9, 2021, we had a teleconference with the NJDEP and CMF Project team re the status and recent developments and next steps re the Hudson River Project, and re various Hudson River project processes, including the requisition, change order, Section 3 and sub approval processes. On September 15, 2021, we had a teleconference with the NJDEP and CMF Project team for the Hudson River Project re various project processes, including historic preservation, classification and disposal of soils and contaminated water, QA/QC, environmental & safety, workforce composition, Davis Bacon, and Buy America. | |
| 15. | Brief Description to confirm appropriate data/information has been provided by recipient and what activities have been taken to review in relation to the project/contract/program. | During the monitorship, in addition to Thacher Associates' initial request for documents required of NJDEP's financial, administrative, and procurement processes, NJDEP has since periodically been providing additional documents it believes are relevant to our scope of services. Thacher Associates has supplemented those documents with additional requests as needed, all of which have been complied with. Thacher Associates has reviewed those documents for compliance with CDBG-DR laws, rules, and regulations, and to track the status and progress of the projects. For more detail regarding relevant activities during Q3-2021, please see the answer to question 14. | |
| 16. | Description of quarterly auditing activities that have been conducted to ensure procurement compliance with terms and conditions of the contracts and agreements. | No procurement related activities were monitored during the reporting period. | |
| 17. | Have payment requisitions in connection with the contract/program been reviewed? Please describe | During the period covered by this report, Thacher Associates did not review any payment requisitions. | |

Firm Name: Thacher Associates
 Engagement: DEP Rebuild by Design Program
 For Quarter Ending: 09/30/2021

Reports required under A-60 will be submitted by Integrity Monitors on the first business day of each calendar quarter to the State Treasurer and will contain detailed information on the projects/contracts/programs funded by the Disaster Relief Appropriations Act.

| No. | Recipient Data Elements | Response | Comments |
|-------------------------|---|---|----------|
| 18. | Description of quarterly activity to prevent and detect waste, fraud and abuse. | Thacher Associates' activities have in past quarters included spot testing compliance with CDBG-DR laws, rules and regulations on both projects. During Q-3 2021, the Hudson River Project began moving forward after a long pandemic-related delay, and Thacher Associates' fraud prevention activities consisted of learning the details of the various project processes identified in the answer to question 14, so we could begin identifying vulnerabilities and monitoring compliance. | |
| 19. | Provide details of any integrity issues/findings | None noted. | |
| 20. | Provide details of any work quality or safety/environmental/historical preservation issue(s). | None noted. | |
| 21. | Provide details on any other items of note that have occurred in the past quarter | N/A | |
| 22. | Provide details of any actions taken to remediate waste, fraud and abuse noted in past quarters | N/A | |
| C. Miscellaneous | | | |
| 23. | Attach a list of hours and expenses incurred to perform your quarterly integrity monitoring review | Martin Aronchick - 39.25; Scott Millman - 31.50; Chris Ward - 7.25; Kevin Mullins - 1.50; Robert Thompson - 32.75 | |
| 24. | Add any item, issue or comment not covered in previous sections but deemed pertinent to monitoring program. | None noted. | |

| | |
|----------------------------|--|
| Name of Integrity Monitor: | Thacher Associates |
| Name of Report Preparer: | Martin C. Aronchick |
| Signature: |  |
| Date: | October 13, 2021 |